

The Annual General Meeting of Shareholders for the Year 2020,No. 1/2021 by Teleconference using Electronic Devices (E-AGM)

Tuesday, February 23, 2021, at 09.30 a.m.

By live broadcasting from the Meeting Room, 17th Floor, Khon Kaen Sugar Industry Public Company Limited No.503 KSL Tower, Sriayudhya Road, Thanon Phayathai Sub-District, Rajathevi District, Bangkok Metropolis 10400.

The registrations for attending the meeting will be opened at 08.00 a.m. via Teleconference using Electronic Devices (E-AGM).

Guidelines to attend the Annual General Meeting of Shareholders for the Year 2020, No. 1/2021

With concern of the importance of preventive measures for COVID-19 outbreak, which is considered as the dangerous communicable disease, the company would like to ask for the shareholders' kind cooperation to strictly comply with the COVID-19 Preventive Measures in *Attachment 7*.



No. CS 002/2021

January 15, 2021

Subject: Schedule for the date of the Annual General Meeting of Shareholders for the year 2020,

No. 1/2021, in teleconferences through an electronic device (E-AGM)

To: Shareholders of Khon Kaen Sugar Industry Public Company Limited

Attachment: 1. Explanation for not providing Agenda for Approval of Minutes of Annual General Meeting of Shareholders

- 2. Brief of Minutes of the Annual General Meeting of Shareholders for the Year 2020, No. 1/2021
- 3. Curricula vitae of the persons nominated to be directors in replacement of those whose terms have ended
- 4. Profiles of the proposed Auditors for the year 2021
- 5. Qualifications of independent directors and responsibilities of each committee
- 6. Proxy forms A, B, and C (Custodian)
- 7. Conditions, rules and procedure for attending the meeting
- 8. Names and profiles of independent directors proposed as proxies of shareholders
- 9. The Company's Articles of Association regarding shareholders' meetings
- 10. QR Code Downloading Procedures for the 2020 Annual Report
- 11. Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2020, No. 1/2021
- 12. Request Form for the printed copy of the annual report

Due to the ongoing outbreak of COVID-19, the company is deeply concerned for the safety and wellbeing of meeting attendees and staffs. Therefore, this AGM 2020, No. 1/2021 will be held in **teleconferences through an electronic device** (E-AGM), under the law and regulations on the pandemic situation of virus COVID-19. However, if shareholders are not convenient to attend the meeting via E-AGM, the company recommends the shareholders to appoint the Independent Director of the company as their proxy to attend the meeting on their behalf.

By virtue of the resolution of the Board of Directors (hereinafter referred to as the "Board"), Khon Kaen Sugar Industry Public Company Limited will hold the Annual General Meeting of Shareholders for the year 2020, No. 1/2021 on <u>Tuesday, February 23, 2021, at 09.30 a.m.</u> by live broadcasting from the meeting room, 17th Floor, Khon Kaen Sugar Industry Public Company Limited, No.503 KSL Tower, Sriayudhya Road, Thanon Phayathai Sub-District, Rajathevi District, Bangkok Metropolis 10400. The agendas are as follows:

Agenda 1: To acknowledge the operating results of the Company for the year 2020

<u>Objective and rationale</u>: The operating results of the Company and other important information for the year 2020 are included in the annual report 2020. This agenda will consist of two parts, i.e., (1) the Company's implementation of the resolution of the 2019 Annual Shareholders' Meeting No. 1/2020 on Tuesday, February 25, 2020, (2) the Company's operating results in 2020.

<u>The Board's Opinion</u>: The Board finds it appropriate for the Meeting to acknowledge the operating results of the Company and other important information in 2020.

Required Voting: Voting for this agenda is not required.

Agenda 2: To consider and approve the audited Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2020

Objective and rationale: The Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2020, as shown in the Company's Annual Report, have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors.

<u>The Board's Opinion</u>: The Board finds it appropriate for the Meeting to approve the Statement of Financial Position and Profit and Loss Statement for the year ending October 31, 2020 which have been audited by the auditor and duly approved by the Audit Committee and the Board of Directors. The Statement of Financial Position and Profit and Loss Statement show the financial standings and operating results of the Company in 2020, which are summarized as follows:

Statement of Financial Position and Profit and Loss Statement of Khon Kaen Sugar Industry PLC and its subsidiaries

		Consolidated Financial Statement Year 2020 Year 2019		Financial ment
(Unit : Million Baht)	Year 2020			Year 2019
Total assets	41,122	44,121	25,949	30,058
Total liabilities	21,576	25,100	18,235	21,720
Total revenues	11,853	17,855	6,267	11,224
Profit (loss) before interest and	333	1,689	(200)	326
income tax expenses				
Net profit (loss)	(83)	822	(430)	(238)
Earnings (loss) per share	(0.019)	0.186	(0.097)	(0.054)

Details are shown in the Financial Statement of the Company's Annual Report 2020 which has been delivered to the shareholders together.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 3: To consider and approve the omission of dividend payment for the operating results of the year 2020

Objective and Rationale: The Company has a policy to pay dividends at a rate of not less than 50 % of net income after corporate income tax and legal reserves of separate financial statement, if there is no necessity for the use of the money, and if the dividend payment does not have an adverse effect on corporate operations significantly. Factors that are considered include corporate operation results, financial position, liquidity, and business expansion plans, etc. The dividend payment requires approval from corporate shareholders and/or the Board of Directors.

The Board of Directors resolved to omit the dividend payment for the year 2020 due to the operating loss and its cashflow required to be reserved for liquidity and used for the company's working capital.

Comparison of Dividend Payment in 2018 - 2020

Details of Dividend Payment	2020	2019	2018
1. Net profit(loss) of Consolidated Financial	(83)	822	848
Statement (million Baht)			
2. Net profit(loss) of Separate Financial	(430)	(238)	(566)
Statement (million Baht)			
3. Volume of Shares	4,410,232,619	4,410,232,619	4,410,232,619
4. Dividend per share (Baht : share)	-	0.05	0.05
5. Total dividend payment (million Baht)	-	220.51	220.51
6. Percentage of dividend to net profit	-	26.84	26.00
(percent of Consolidated Financial			
Statement)			
7. Percentage of dividend to net profit	-	(dividend	(dividend
(percent of Separated Financial		paid from	paid from
Statement)		accumulated	accumulated
		profit)	profit)

<u>The Board's Opinion</u>: The Board of Directors has deemed it appropriate to propose the omission of the dividend payment for the fiscal year 2020 as described in detail above.

The Company has fully allocated the profit, which is not less than ten percent of the registered capital, as legal reserve.

The Board's Opinion: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 4: To elect directors in replacement of those whose terms have ended.

Objective and Rationale: The Company's Articles of Association, Section 3- Directors, states that:

"Clause 14: At every Annual General Meeting, one-third (1/3) of the directors shall retire. If the number cannot be divided into three (3) parts exactly, the number nearest to one-third shall retire. The directors retiring in the first year and second year following the registration of the Company shall be drawn by lots. In every subsequent year, the directors who have been in office longest shall retire. A retiring director may be re-elected."

In 2020, there are seven directors whose terms have ended as follows:

1) Mr. Sukhum Tokaranyaset	Director
2) Ms. Duangdao Chinthammit	Director
3) Ms. Duangkae Chinthammit	Director
4) Mr. Trakarn Chunharojrit	Director
5) Mr. Sitti Leelakasamelerk	Independent Director
6) Mr. Warapatr Todhanakasem	Independent Director
7) Mrs. Anchalee Pipatanasern	Independent Director

Through the company's website posted during **October 1, 2020** - **November 30, 2020** the Company has invited all shareholders to propose the meeting agendas and nominate qualified people for the directorship in line with regulations. However, there is neither a proposal of meeting agenda nor director nomination submitted to the Company.

The Nomination and Remuneration Committee, takes into account the qualifications of directors, past performance and benefits to the Company and finds it appropriate to propose the present seven directors whose terms have ended to serve as directors for another term

In this year, there are 2 independent directors who is in this position for more than 9 consecutive years. Mr. Sitti Leelakasamelerk and Mr. Warapatr Todhanakasem have been nominated for this position for another term. The Company need the independent committee who are visional, qualified, devoted time and well understanding business and also independently officiated, commented. Therefore, the board has agreed to extend the aforesaid committee for another period.

<u>The Board's Opinion</u>: The Board members, not including interested directors, are ensured that the nominated persons have been considered by the Nomination and Remuneration Committee that all of them possess the qualifications which suit the Company's business; and have performed well during their directorship using their knowledge, experience and expertise to give useful suggestions for the Company's business both in terms of economic aspect and sustainability aspect. The nominated seven persons do not undertake directorship or executive post in other businesses which may cause conflict of interest with the Company. The Board of Directors, therefore, finds it appropriate for the Meeting to re-elect the seven present directors whose terms have ended. The nominated directors' profiles are provided in *Attachment 3*

<u>Required Voting</u>: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 5: To consider and approve the remunerations of directors

Objective and rationale: The Company's Articles of Association, Section 3: Directors, states that

"Clause 15: Directors are entitled to receive remunerations in forms of money, meeting allowances, gratuities, bonuses, or other types of remunerations approved by the shareholders meeting. The amounts maybe fixed. Alternatively, provisions may be set up and be later considered at the meeting or effective until any change has been approved. Allowances and benefits are also provided in line with the Company's regulations.

The contents of paragraph one do not apply to the right of corporate officers or employees elected as directors to receive remunerations and benefits as corporate officers or employees."

The Nomination and Remuneration Committee has conducted the survey on the directors' and subcommittees' remuneration for the year 2020, taking into account the scope of responsibilities and performance of the directors by using a comparison with other companies in the same industry having the same capacity and nature of business, and a report on the directors' remuneration conducted by the Thai Institute of Directors (IOD). Therefore, it is deemed appropriate to propose the 2020 AGM to consider and approve the directors' remuneration for the year 2021 as follows:

1. Remuneration of Dir	1. Remuneration of Director (monthly)					
Board / Committee Position 2020 2019			2019			
		(Proposed)	(Proposed)			
Board of Directors	Chairman of Board of Directors	45,000 bath/month	30,000 bath/month			
Board of Directors	Directors	25,000 bath/month	25,000 bath/month			
Audit Committee	Chairman of Audit Committee	30,000 bath/month	30,000 bath/month			
2. Remuneration of Dir	ector (yearly bo	nus)				
Board of Directors	Chairman	Not exceeding 6 months x monthly remuneration	Not exceeding 6 months x monthly remuneration			
Board of Directors	Directors	Not exceeding 6 months x monthly remuneration	Not exceeding 6 months x monthly remuneration			
	Chairman of Audit Committee	Not exceeding 6 months x monthly remuneration	Not exceeding 6 months x monthly remuneration			
3. Remuneration of Sub	-Committee (me	eeting allowance/meeting)				
Audit Committee	Chairman Directors	7,200 THB/ meeting 6,000 THB/ meeting	7,200 THB/ meeting 6,000 THB/ meeting			
Risk Management	Chairman	7,200 THB/ meeting	7,200 THB/ meeting			
Committee	Directors	6,000 THB/ meeting	6,000 THB/ meeting			
Nomination and	Chairman	7,200 THB/ meeting	7,200 THB/ meeting			
Remuneration Committee	Directors	6,000 THB/ meeting	6,000 THB/ meeting			
Corporate Governance	Chairman	7,200 THB/ meeting	7,200 THB/ meeting			
Committee	Directors	6,000 THB/ meeting	6,000 THB/ meeting			

4.Other Benefits:				
	-No-	-No-		
Total Proposed Remuneration for 21 directors	9,900,000 THB	9,630,000 THB		
Total Actual Payment	-	6,354,166.67 THB		

Remark: The mentioned remunerations do not include remunerations of the Company's subsidiaries.

<u>The Board's Opinion</u>: The Board of Directors recommends the Meeting to approve the remunerations and allowances for the Board of Directors, the Audit Committee, the Nomination and Remuneration Committee, the Risk Management Committee, and the Corporate Governance Committee as proposed.

<u>Required Voting</u>: Not less than two-thirds (2/3) of the votes of the shareholders who attend the meeting. (The Public Company Limited Act B.E. 2535, Section 90)

Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2021

Objective and rationale: By virtue of Section 120 of the Public Company Act B.E. 2535, the Shareholders' meeting is required to appoint the auditor and to fix the audit fee annually. The same auditor may be appointed each year. Besides, the Notification of the Capital Market Supervisory Board No. Tor Jor 75/2561 Re: Criteria, Conditions and Reporting Method regarding the Disclosure of Financial Status and Operating Results of the Company issuing Securities (effective 1 January B.E. 2562) prescribes a company to rotate an auditor in case the same auditor has performed his/her duty for 7 accounting years; provided that the company may appoint the auditor after 5 consecutive accounting year.

The Board's Opinion: The Board of Directors agrees with the recommendation of the Audit Committee to select Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. as auditor firm of the Company. The firm has good knowledge and experience in accounting audit and has performed its mission in accordance with the scope of duty as well as consistently provided advice and suggestion to the Company. The service of the firm meets the Company's satisfaction and its qualifications are in line with the relevant rules and regulations. The auditor firm and the auditors have no relationship or interest with the Company/ subsidiaries/ executives/ major shareholders or a persons related with those above-mentioned. The Board finds it appropriate to submit to the Meeting to appoint the auditors and to approve the audit fee as follows:

1. Appoint the auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd., whose names are as follows, the Company's auditors for the fiscal year 2021

<u>Name</u>	<u>CPA Number</u>	Year of Audit for the Company
1. Ms. Wimolporn Boonyusthian	4067	5 (2011-2015)
2. Ms. Sophaphan Saptippayarattana	6523	-
3. Ms.Duangrudee Choochart	4315	-
4. Mr. Choopong Surachutikarn	4325	-

As for the subsidiaries, the Board shall supervise a timely making of financial statements accordingly.

2. Approve the audit fee in the amount of Baht 2,830,000 The fees include the audit service for the Company's consolidated financial statements and separated financial statements for the accounting period ending October 31, 2021. Details of the audit fee are as follows:

(Unit : Baht)	2021 (Proposed)	2020 (Proposed)
Annual Financial Statements	1,555,000	1,535,000
Financial Statements in Three Quarters	1,275,000	1,245,000
Non-Audit Fee	-No-	-No-
Total	2,830,000	2,780,000

Remark: The accounting period of the Company is from November 1 - October 31 of every year.

Required Voting: Majority votes of the shareholders who attend the meeting and cast their votes.

Agenda 7: Other matters (if an)

You are cordially invited to attend the 2020 Annual General Shareholders Meeting, No. 1/2021 at the specified time and venue. Also, shareholder or proxies have to send theirs identity documents in accordance with the invitation letter to the Company within February 16, 2021, at Email: secretary@kslgroup.com as the Company has verified the list of shareholders according to the latest shareholder registration book (XM) and then the Company will send back "Username" and Password to the email that sent to the Company for log in the AGM program through electronic media (E-AGM) that provide by CONOVANCE Co.,Ltd. which is service provider that has requirements of ETDA. However, the Company asks for cooperation shareholders to grant proxy to Independent Directors of the Company instead of attending the system meeting by themselves.

Pursuant to the Board of Directors' Resolution
-Signature(Mrs. Kanyarat Sumitra)
Company Secretary
Khon Kaen Sugar Industry Public Company Limited

Remarks:

- 1. This Notice of Invitation and its Attachments are also posted on the Company's website www.kslgroup.com from January 22, 2021. For any queries, please forward your questions (if any) to E-mail address: secretary@kslgroup.com or the Company's address.
- 2. Should you need the printed Annual Report ,please fill in the request form Attachment 12

<u>Explanation for not providing Agenda for Approval of Minutes of Annual General Meeting of Shareholders</u>

In this Annual General Meeting, Khon Kaen Sugar Industry Public Company Limited ("the Company") does not provide the agenda for the approval of Minutes of the 2019 Annual General Meeting No. 1/2020 held on Tuesday, February 25, 2020 (as it did last year), with these following reasons.

- 1. There is no law or regulation or the Company's Articles of Association which requires the approval of Minutes of the Annual General Meeting of Shareholders.
- 2. The previous meeting was held one year ago and the Company already implemented the resolutions of the Shareholders' Meeting as well as took into account the observations of the Shareholders regarding the Company's operation.
- 3. The Company has posted the full version of the Minutes of the Annual General Meeting in Thai(22 pages) and in English (23 pages) within 14 days as from the previous meeting on the Company's website www.kslgroup.com since March 10, 2020 and informed the Stock Exchange of Thailand to disclose the matter to public on March 10, 2020. Shareholders, therefore, could access and consider the Minutes; nonetheless, no shareholder asked to correct the Minutes.
- 4. The Company could save more than 50,000 sheets of paper otherwise to be used in printing the Minutes No. 1/2020 on 25 February 2020.
- 5. There are other listed companies that do not provide an agenda for the approval of AGM Minutes, e.g. Banpu Plc, PTTEP Plc., Siam Commercial Bank Plc, etc.

However, some shareholders claim that they do not have computers or could not access website. The Company is pleased to send the Minutes of Annual General Meeting, No.1/2021 by post upon written request by using the form provided at the registration desk.

In order to substitute the provision of agenda for approval of AGM Minutes, the Company

- 1) hereby attaches Brief of the Meeting of the 2019 Annual General Meeting, No. 1/2020 *Attachment 2*
- 2) shall report the implementation pursuant to the resolution of the previous AGM in the first part of Agenda 1. to acknowledge the Operating Results of the Company for the year 2020, by presenting information on the screen with verbal clarification.

By these alternatives, the Company deems it no less beneficial to shareholders than the provision of agenda for approval of the AGM Minutes each year. The Company is confident that this practice does not prejudice the rights of shareholders and becomes an appropriate way to utilize resource.

Brief of Minutes of the Annual General Meeting of Shareholders for the Year 2019, No. 1/2020

Khon Kaen Sugar Industry Public Company Limited
Tuesday, February 25, 2020
At Kamolthip 2-3 Ballroom, 2nd Floor, The Sukosol Hotel No.477, Sriayudhya Road,

Thanonphayathai Sub-district, Rajthevi District, Bangkok

Agenda 1: To Acknowledge the Operating Results of the Company for the Year 2019

The Meeting acknowledged (1) the implementation in accordance with the Resolution of the Annual General Meeting of 2018, No.1/2019 on Friday, February 22, 2019 and (2) the Operating Results of the Company for the Year 2019.

On this Agenda, some shareholders posed questions and made observations regarding the Annual Report and the business of the Group.

Agenda 2: To consider and approve the audited statement of the financial position and profit and loss statements for the year ended October 31, 2019

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, adopted the audited statements of financial position and profit and loss statements for the year ending October 31, 2019.

Agenda 3: To consider and approve the allocation of profit for dividend payment and legal reserve

Resolution: The Meeting, with majority of votes of the shareholders who attended the meeting and voted, approved the payment of dividend for the Year 2019 in form of cash dividend of THB 0.05 per share, of the amount not exceeding THB 220,511,631. The Company allocated the profit as legal reserve which is not less than ten percent of the registered capital.

Agenda 4: To elect directors in replacement of those whose terms have ended

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, approved the re-election of 7 (seven) corporate directors retiring by rotation.

Agenda 5: To consider and approve the remuneration of directors

Resolution: The meeting, with not less than two-thirds (2/3) of the votes of the shareholders who attended the meeting, approved the remuneration and meeting allowances for corporate directors.

Agenda 6: To consider and approve the appointment of the Company's auditors and the audit fee for the Year 2020

Resolution: The meeting, with majority of votes of the shareholders who attended the meeting and voted, approved (1) the appointment of the named auditors from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. for the year 2020 and (2) the audit fee of THB 2,780,000 for the year ended October 31, 2020.

Agenda 7: To approve the amendment of Memorandum of Association and cancellation of Clause (18) of the Company's objectives:

Resolution: The meeting, with not less than three-fourths (3/4) of the votes of the shareholders who attend the meeting, approve the amendment of the Memorandum of Association and the cancellation of the Company's Objective Clause (18): "Doing press business, printing books, printing books for sale and issue newspaper"

Agenda 8: Other Matters (if any)

No other matter was considered. The shareholders asked questions.

<u>Curricula vitae of the persons nominated to be directors</u> <u>in replacement of those whose terms have ended (1)</u>

Name Mr. Sukhum Tokaranyaset

Age 74 Years **Proposed Position** Director

Current Position Director and Executive Director (Authorized signatory)

Date of Appointment as a Director

26 February 2004 (5 terms / 16 years)

(Should he be re-elected as a director, his entire tenure will be 19 years)

Education/Training Vocational Certificate Kitti Commerce College **Director Training** Director Accreditation Program (DAP) (18/2004)

by Thai Institute of Directors (IOD)

Expertise Accounting

Finance

Food & Beverage

Number of company share, including those held by spouse and children (as of 31 October 2020)

4,320,000 shares (0.10% of shares with voting right)

Meeting Attendance in the year 2020:

1.Board of Directors Meeting: 6/7 (equivalent to 85%)

2.Executive Board: 12/12 (equivalent to 100%)

3. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020:1/1 (equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company / Entity	Position in rival company/ connected business which may cause conflict of interest
-None-	(14)	-None-
	Since 2004, Director of KSL affiliated sugar companies:	
	- New Krung Thai Sugar Factory Co., Ltd.	
	- Tamaka Sugar Industry Co., Ltd.	
	- New Kwang Soon Lee Sugar Factory Co., Ltd	
	Since 2015, Director, Raja Transfer Co., Ltd.	
	Since 2006, Director, Koh Kong Sugar Industry Co., Ltd.	
	Since 2006, Director, KSL Agro and Trading Co., Ltd.	
	Since 2002, Director, KSL Export Trading Co., Ltd.	
	Since 2002, Director, KSL Real Estate Co., Ltd.	
	Since 2002, Director, Champion Fermentation Co., Ltd.	
	Since 2000, Director, TFI Green Biotech Co., Ltd.	
	Since 2000, Vice Chairman, Raja Porcelain Co., Ltd.	
	Since 2000, Director, Thai Fermentation Industry Co., Ltd	



Directorship or Management Position in other companies / entities

Listed	Non-Listed Company / Entity	Position in rival
Company		company/
		connected
		business which
		may cause conflict
		of interest
-None-	Since 1998, Director, Chengteh Chinaware (Thailand) Co., Ltd.	-None-
	Since 1989, Director and Executive Director,	
	Raja Product Co., Ltd.	

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mr. Sukhum Tokaranyaset has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Sukhum Tokaranyaset** director for another term.

<u>Curricula vitae of the persons nominated to be directors</u> <u>in replacement of those whose terms have ended (2)</u>

Name Ms. Duangdao Chinthammit

Age63 YearsProposed PositionDirector

Current Position Director and Executive Director (Authorized signatory)/

Nomination and Remuneration Committee/

Vice President - Human Resources

Date of Appointment as a Director

26 February 2004 (5 terms / 16 years)

(Should she be re-elected as a director, her entire tenure will be 19 years)

Education / Training - Master of Science, Agricultural Economics,

University of Saskatchewan, Canada

- Bachelor of Science, Computer Information System,

Western Michigan University, USA.

- Bachelor of Business Administration, Faculty of Economics

and Business Administration, Kasetsart University

- SD Forum 2/2017: Sustainability Strategy Key Blueprint for

Business Growth, SET

Director Training - Director Certification Program (DCP) 71/2006,

Thai Institute of Directors Association (IOD)
- Director Accreditation Program (DAP) 17/2004,
Thai Institute of Directors Association (IOD)

Expertise Human Resources Management

Corporate Governance

Marketing & Business Development

Number of company share, including those held by spouse and children(as of 31 October 2020)

(99,799,954 shares 2.26% of shares with voting right)

Meeting Attendance in the year 2020:

- 1.Board of Directors Meeting: 7/7 (equivalent to 100%)
- 2.Executive Board:12/12 (equivalent to 100%)
- 3. Nomination and Remuneration CommitteeMeeting: 4/4 (equivalent to 100%)
- 4. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1 (equivalent to 100%)



Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company / Entity	Position in rival company/ connected business which may cause conflict
		of interest
(1)	(7)	-None-
Since 2005, Director- Sub	Since 2004, Affiliated KSL sugar companies	
Sri Thai PCL	- New Krung Thai Sugar Factory Co., Ltd.	
	- Tamaka Sugar Industry Co., Ltd.	
	- New Kwang Soon Lee Sugar Factory Co., Ltd.	
	Since 2006, Director, KSL Agro and trading Co., Ltd.	
	Since 2004, Director, KSL Sugar Holding Co., Ltd.	
	Since 1999, Director, KSL Real Estate Co.,, Ltd.	
	Since 1996, Director, Onnuch Construction Co.,, Ltd.	

Family Relation to other directors/ executives/ major shareholders

Younger Sister of Chief Executive Officer

Criteria for the Nomination and Appointment of Directors

Ms. Duangdao Chinthammit has passed the screening process of the Board of Directors considers that her qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect Ms. Duangdao Chinthammit director for another term.

<u>Curricula vitae of the persons nominated to be directors</u> <u>in replacement of those whose terms have ended (3)</u>

Name Ms. Duangkae Chinthammit

Age66 YearsProposed PositionDirector

Current Position Director and Executive Director /

Assistant Vice President - Office of President

Date of Appointment as a Director

26 February 2004 (5 terms / 16 years)

(Should he be re-elected as a director, his entire tenure will be 19 years)

Education / Training - Diploma from Katinka School, United Kingdom

- Certificate Modern Managers Program (MMP), Chulalongkorn University

Director Training Director Accreditation Program (DAP) (17/2004)

by Thai Institute of Directors (IOD)

Expertise Business Management

Finance

Human Resources Management

Number of company share, including those held by spouse and children(as of 31 October 2020)

99,733,643 shares (2.26% of shares with voting right)

Meeting Attendance in the year 2020

1.Board of Directors Meeting: 7/7 (equivalent to 100 %)

2.Executive Board :12/12 (equivalent to 100 %)

3. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(1)	(6)	-None-
Since 2005, Director, Sub	Since 1996, Affiliated KSL sugar companies	
Sri Thai Warehouse PCL.	- New Krung Thai Sugar Factory Co., Ltd.	
	- Tamaka Sugar Industry Co., Ltd.	
	- New Kwang Soon Lee Sugar Factory Co.,Ltd	
	Since 2004, Director, KSL Sugar Holding Co., Ltd.	
	Since 1993, Director, Chavananthakij Co., Ltd.	
	Since 1976, Director, National Enterprises Co., Ltd.	



Family Relation to other directors/ executives/ major shareholders:

Younger Sister of Chief Executive Officer

Criteria for the Nomination and Appointment of Directors

Ms. Duangkae Chinthammit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect

Ms. Duangkae Chinthammit director for another term.

Curricula vitae of the persons nominated to be directors in replacement of those whose terms have ended (4)

Name Mr. Trakarn Chunharojrit

Age81 YearsProposed PositionDirector

Current Position Director and Executive Director

Date of Appointment as a Director

26 February 2004 (5 terms / 16 years)

(Should he be re-elected as a director, his entire tenure will be 19 years)

Education / Training Certificate in Accounting

Director Training Director Accreditation Program (DAP) (17/2004)

by Thai Institute of Directors (IOD)

Expertise Food & Beverage

Government & Government Relations

Corporate Governance

Number of company share, including those held by spouse and children (as of 31 October 2020)

17,166,486 shares (0.39 % of shares with voting right)

Meeting Attendance in the year 2020

1.Board of Directors Meeting : 6/7 (equivalent to 75 %)

2.Executive Board:.12/12 (equivalent to 92 %)

3. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
-None-	(7)	-None-
	Since 2004, Affiliated KSL sugar companies	
	- New Krung Thai Sugar Factory Co., Ltd.	
	- Tamaka Sugar Industry Co., Ltd.	
	- New Kwang Soon Lee Sugar Factory Co., Ltd.	
	Since 2006, Director, KSL Agro and Trading Co., Ltd.	
	Since 2003, Director, Khon Kaen Sugar Power Plant Co., Ltd.	
	Since 1997, Director, Chengteh Chinaware (Thailand) Co., Ltd.	
	Since 1989, Director, KSL Real Estate Co.,, Ltd.	

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mr. Trakarn Chunharojrit has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr. Trakarn Chunharojrit** director for another term.



<u>Curricula vitae of the persons nominated to be directors</u> in replacement of those whose terms have ended (5)

Name Mr. Sitti Leelakasamelerk

Age68 YearsProposed PositionDirector

Current Position Independent Director/ Chairman of Audit Committee/

Risk Management Committee

Date of Appointment as a Director

26 February 2004 (5 terms /16 years)

(Should he be re-elected as a director, his entire tenure will be 19 years)

Education / Training Director Training

BA in Accounting, Chulalongkorn University
- Director Accreditation Program (DAP) 11/2004,
Thai Institute of Directors Association (IOD)

- Audit Committee Forum 2014.

Thai Institute of Directors Association (IOD)

Expertise

Accounting Finance

Marketing & Business Development

Number of company share, including those held by spouse and children (as of 31 October 2020)

(None)

Meeting Attendance in the year 2020

1.Board of Directors Meeting: 7/7 (equivalent to 100 %)

- 2. Audit Committee Meeting: 5/5 (equivalent to 100 %)
- 3.Risk Management Committee Meeting: 4/4 (equivalent to 100 %)
- 4. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival
		company/
		connected
		business which
		may cause
		conflict of
		interest
-None-	-None-	-None-

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mr. **Sitti Leelakasamelerk** has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr**. **Sitti Leelakasamelerk** director for another term.



<u>Curricula vitae of the persons nominated to be directors</u> in replacement of those whose terms have ended (6)

Name Mr. Warapatr Todhanakasem

Age72 YearsProposed PositionDirector

Current Position Independent Director/ Chairman of Corporate Governance

Committee/ Audit Committee

Date of Appointment as a Director

26 February 2010 (3 terms /10 years)

(Should he be re-elected as a director, his entire tenure will be 13 years)

Education / Training

- Ph.D. in Business Economics University of Illinois,

Urbana-Champaign, USA

- M.S. in Economics University of Illinois, Urbana- Champaign, USA.- M.B.A. in Finance Kellogg School of Management, Northwestern

University, Evanston, Illinois, USA.

- B.Econ.(1st Class Honor) Thammasat University
- LL.B. Thammasat University
- Capital Market Academy Program, Class 5
- The Executive Director Course of Process of Judgment, Class 15
- Certificate, Executive Program on Energy Literacy for a Sustainable Future (TEA), Class 9
- Institute of Metropolitan Development Class 4
- TEPCOT Class 2

Association (IOD)

Director Training

- Directors Certification Program DCP 0/2000, Thai Institute of Directors Association (IOD)
- The Executive Director Course EDC 1/2012, Thai Institute of Directors
- Certificate of International Corporate Governance, Yale University, U.S.A.

- Director Certificate Program, Australian Institute of Corporate Directors

(Class Train the Trainers), Bangkok

Expertise Corporate Governance

Finance

Strategic Planning & Risk Management Director Training

Number of company share, including those held by spouse and children (as of 31 October 2020)

(None)

Meeting Attendance in the year 2020

- 1.Board of Directors Meeting: 7/7 (equivalent to 100 %)
- 2. Audit Committee Meeting: 5/5 (equivalent to 100 %)
- 3. Corporate Governance Committee Meeting: 3/3 (equivalent to 100 %)
- 4. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1(equivalent to 100%)



Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(3)	(1)	-None-
Since June 2013,	Since Jun 2012,	
Director, True Corporation PCL	President, Institute of Research and	
Since August 2012, Director, Amata VN PCL	Development for Public Enterprises of Thailand (IRDP)	
Since 2009, Chairman and Independent Director, Prinsiri PCL		

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mr. **Warapatr Todhanakasem** has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect **Mr**.

Warapatr Todhanakasem director for another term.

<u>Curricula vitae of the persons nominated to be directors</u> in replacement of those whose terms have ended (7)

Name Mrs. Anchalee Pipatanasern

Age69 YearsProposed PositionDirector

Current Position Independent Director/ Audit Committee/ Corporate

Governance Committee

Date of Appointment as a Director 29 September 2017

(1 terms /2 years)

(Should he be re-elected as a director, his entire tenure will be 5 years)

Education / Training - Continuing Education Program in AIS,

University of Texas at Austin, USA.

- MS. (Accounting), Thammasat University

- BBA. (Accounting) (second class Honours),

Thammasat Business School, Thammasat University - Thammasat Leadership Program (for social) Class2,

Thammasat University

Director Training - Director Certification Program (DCP) 124/2009,

Thai Institute of Directors Association (IOD)

- Audit Committee and Continuing Development Program (ACP)

- Class 30/2010, Thai Institute of Directors Association (IOD)

- Advanced Audit Committee Program (Advanced ACP) 2/2010,

Thai Institute of Directors Association (IOD)

- Role of Chairman 25/2011, Thai Institute of Directors Association (IOD)

- Board Matters and Trends (BMT) 7/2019, Thai Institute of Directors Association (IOD)

Expertise Accounting

Finance

Corporate Governance

Number of company share, including those held by spouse and children(as of 31 October 2020)(None)

Meeting Attendance in the year 2020

1.Board of Directors Meeting: 7/7 (equivalent to 100 %)

2. Audit Committee Meeting: 5/5 (equivalent to 100 %)

3. Corporate Governance Committee Meeting: 3/3 (equivalent to 100 %)

4. The Annual General Meeting of Shareholders for the year 2019 No. 1/2020 :1/1(equivalent to 100%)

Directorship or Management Position in other companies / entities

Listed Company	Non-Listed Company/Entity	Position in rival company/ connected business which may cause conflict of interest
(3)	(2)	-None-
Since 2010, Audit Committee/Independent Director, AIRA Capital PCL	Since 2012, Subcommittee, University Council on Finance and Property, Thammasat University	
Since 2009, Audit Committee/Independent Director, AIRA Securities PCL	Since 2012, Committee of Real Estate Business Program, Thammasat Business School, Thammasat University	
Since 2009, Chairman of Audit Committee/ Independent Director, Prinsiri PCL		

Family Relation to other directors/ executives/ major shareholders (None)

Criteria for the Nomination and Appointment of Directors

Mrs.Anchalee Pipatanasern has passed the screening process of the Board of Directors considers that his qualifications suit the Company's business and meet the qualifications required by applicable laws. The Board of Directors agrees to propose that the Annual General Meeting of Shareholders elect Mrs. Anchalee Pipatanasern director for another term.

<u>Profiles of the proposed Auditors for the year 2021</u> (from Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.)

1.1 Ms. Wimolporn Boonyust	hian
CPA No.	4067
Education	Master of Business Administration, Thammasat University, Thailand
	Bachelor of Accountancy (2nd class honours), Chulalongkorn University, Thailand
Experiences	From 1988 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
	Current position: Audit Partner
	Wimolporn has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in the United States of America, an international assignment for 18 months. Lead Audit Internal control for Thailand practice

1.2 Ms. Sophaphan Saptippaya	arattana
CPA No.	6523
Education	Masters Degree in Accountancy Chulalongkorn University Bachelor of Accountancy Thammasat University
Experiences	Present: Audit Partner at Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Sophaphan has been responsible for both local and multinational companies including listed companies in Thailand. Sophaphan has more than 20 years experience in the auditing professions in a number of industries including manufacturing, trading, services, energy and automotive sectors.

1.3 Ms. Duangrudee Choocha	urt
CPA No.	4315
Education	Executive Master of Management from SASIN Graduate Institute of Business Administration of Chulalongkorn University, Thailand Bachelor of Accountancy from Thammasat University, Thailand
Experiences	From 1990 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd. Current position: Audit Partner Duangrudee has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in the United States of America, for 18 months. Responsible for Engagement Quality Control, Risk and Reputation and management Compliance.

1.4 Mr. Choopong Surachutik	arn
CPA No.	4325
Education	Master of Finance from University of Illinois, USA
	Bachelor of Accountancy from Chulalongkorn University, Thailand
Experiences	From 2000 up to Present Deloitte Touche Tohmatsu Jaiyos Audit Co., Ltd.
	Current position: Audit Partner
	Chooping has provided services to companies in a number of industries including manufacturing, trading and service sectors and has experience working with Deloitte in Australia on an international assignment for 18 months.

All four auditors proposed for appointment as mentioned above have <u>neither</u> relationship nor interest of transaction with the Company, the Company's subsidiaries, the executives, major shareholders or any persons related thereto.

Qualification of independent directors and responsibilities of each committee

Qualifications of Independent Directors

Independent directors must possess all qualification as prescribed by the Capital Market Supervisory Board and must be able to protect the interests of all shareholders equally and to avoid conflict of interest. Independent directors must attend Board of Directors' meetings and express their opinions independently.

Pursuant to the Company's Governance Policy, the Independent directors must have the following qualifications.

- 1. An independent director must not hold more than 0.5% of the total voting shares of the Company, its subsidiaries, its affiliates, major shareholders, or persons having controlling power; provided that the number of shares held by persons related to the independent directors are also counted in aggregation.
- 2. An independent director is not and was not a director who involves in the management of the Company, an employee, staff, advisor who regularly receives salary or a person having controlling power over the Company, its subsidiaries, its affiliates or a major shareholder except that he/ she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director. However, this requirement does not apply to the nominated persons who were government officials or advisors of the government units that are the major shareholders of the Company or have controlling power over the Company.
- 3. An independent director must not be related, by blood or by lawful registration, in a manner of being father, mother, spouse, brother and son/daughter including a spouse of executive, major shareholder, and person having controlling power or the person who is nominated an executive or a person having controlling power over the Company or its subsidiaries.
- 4. An independent director must not have any business relationship with the Company, its subsidiaries, and/or its affiliates, a major shareholder or a person having controlling power over the Company in a manner that is likely to hinder his/her independent consideration and is not or was not a shareholder or a controlling person of a person who has business relationship with the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power of the Company, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as an independent director.
- 5. An independent director is not or was not an auditor of the Company, its subsidiaries, its associates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of an audit firm which employs the auditor of the Company, its affiliates, its affiliates, a major shareholder or a person having controlling power, except that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.
- 6. An independent director is not and was not a professional service provider, including a legal advisor or a financial advisor who receives professional fee more than 2 (two) million Baht per year from the Company, its subsidiaries, its affiliates, a major shareholder or a person having controlling power over the Company and is not a shareholder, a controlling person or a partner of such professional firm, except

that he/she has been discharged from such status for at least 2 (two) years prior to his/her appointment as independent director.

- 7. An independent director must not be appointed to represent a Company's director, a major shareholder, or a shareholder who is related person to a major shareholder.
- 8. An independent director must not operate the same type of business which is materially competitive with the Company or its subsidiaries or its affiliates and must not be a partner in a partnership or an executive director, employee, staff, advisor receiving regular salary, or a shareholder holding more than 1 (one) percent of the total voting shares of the other Company that operates the same type of business which is materially competitive with the Company or its subsidiaries.
- 9. Not having any other descriptions which obstruct free expression of opinions concerning the operations of the Company.

Roles, Duties and Responsibilities of the Board of Directors

Duties and authorities of the Board of Directors were formerly prescribed in the CG Policy Chapter 5. The Board in meeting No 7/2016-2017 on 29 September 2017 approved the Charter of the Board of Directors to be effective on 1 October 2017. The Charter revises duties of the Board to be consistent with the Corporate Governance Code for listed companies 2017 that is developed by the Securities and Exchange Commission ("new CG Code") as follows.

- (1) Administer the business by creating long-term business value, namely, good operating result, ethical and responsible conduct to stakeholders, abolition or reduction of negative impact against society and environment and corporate resilience.
- (2) Define objectives and business goals on the basis of sustainable value creation by taking into account the impact to society and environment and direct the operations to respond to achievements set by objectives, goals, strategies and annual action plan.
- (3) Ensure having the Board of Directors consisting of components and qualifications that conform to good governance, transparent and efficient selection, development of skills and knowledge necessary for performing duties responsibly, framework and mechanism to govern policy and operation of subsidiaries and affiliates, appointment of sub-committees as necessary.
- (4) Ensure having managing director and top executives of appropriate quality for the achievement of the Company's goals and developing top executives as well as systematic succession of positions.
- (5) Promote innovation that creates value for the Company and business operation that is responsible to society and environment.
- (6) Establish effective risk management and internal control that correspond with the achievement towards objects and goals of the Company in the long run and to prevent the leakage of important information by ways of information technology; provide policy and practices for handling conflict of interest and related transactions, anti-corruption, whistle-blowing channels for fraud and corruption.
- (7) Ensure financial reliability and financial report making with transparent disclosure in accordance with the law.
- (8) Support engagement of shareholders in important matters and respect right to information of shareholders through appropriate and timely channels.

The aforementioned 8 roles and duties are divided into several principles and guidelines by referring to those in the new CG Code.

Roles, Duties and Responsibilities of Board of Executive Directors

- 1. Determine policies, directions, strategies, and significant management structures for the Company's operations for approval by the Board of Directors.
- 2. Determine business plans, budgets, and the Company's administrative power for approval by the Board of Directors
 - 3. Establish organizational structures and manpower policy
- 4. Examine and monitor policies and management plans to ensure their effectiveness and suitability for the corporate operations.
- 5. Consider and approve the Company's operations in accordance with the Manual of Operational Power.
 - 6. Perform other tasks as assigned by the Board of Directors.

Any power of attorney given to the Board of Directors must be controlled by related legislation and the Company's regulations. Any activities that benefit/may benefit or affect interest of any executive director or individual, or that may lead to conflicts of interest (according to the SEC), are required to be presented by the Board of Executive Directors to the Board of Directors for consideration. The particular executive director and interested individuals are not allowed to vote in the Board of Directors' meeting concerning the issue.

Roles, Duties and Responsibilities of Audit Committee

- 1. Review to ensure accurate and adequate disclosure of financial statements.
- 2. Review to ensure the establishment of appropriate and effective internal control and internal audit systems.
- 3. Review to ensure that the Company's operations are in compliance with the rules and regulations of SEC and SET, as well as relevant laws.
- 4. Select propose for appointment and termination of independent person as the Company's auditor, including consider the remuneration.
- 5. Consider the accurate and complete disclosure of related transactions or transactions that may lead to any conflict of interest.
- 6. Perform any duties as assigned by the Board of Directors and agreed upon by the Audit Committee such as to review the financial management and risk management policy, review compliance with business ethics of the management and review with the management the important reports required for disclosure to the public according to the laws, i.e. Management Discussion and Analysis, etc.
- 7. Prepare the Audit Committee's Report for disclosure in the company's Annual Report in which has been signed by the Chairman of the Audit Committee and consisting of at least:
 - 7.1 opinion regarding appropriateness and completeness and reliability of the Company's Financial Statement:
 - 7.2 opinion regarding sufficiency of the Company's internal control system;
 - 7.3 opinion regarding compliance with the rules and regulations of SEC and SET as well as relevant laws;
 - 7.4 opinion regarding appropriateness of the auditors;
 - 7.5 opinion regarding transactions which may cause conflict of interest;
 - 7.6 number of Audit Committee Meetings and attendances of each member;
 - 7.7 opinion or overview observation, which the Audit Committee has obtained by performing its tasks in compliance with the charter;
 - 7.8 Any matter which is deemed appropriate to be reported to shareholders and investors under the scope of works and responsibility as assigned by the Board of Directors.

- 8. Report all activities as scheduled in order that the Board of Directors can acknowledge the Committee's activities as follows:
 - 8.1 The Audit Committee's minutes of meetings clearly specifying the committee's comment in various issues;
 - 8.2 The report of the Committee's comment on financial statement, internal audit and internal audit process;
 - 8.3 Any report which is deemed appropriate for acknowledgement of the Board of Directors;
- 9. During performing their duties, if the Committee finds any doubtful transactions or behaviors as shown below which may cause a significant impact to the Company's financial status and operating result, the Committee should report to the Board of Directors for further improvement as deem appropriate.
 - 9.1 Transactions in respect of conflict of interest;
 - 9.2 Any suspicion or presumption of corruption, abnormality or flaw which are material to internal audit system;
 - 9.3 Any suspicion that there are non-compliance with rules and regulation of SEC and SET or relevant laws

In case that the abovementioned report has been already submitted to the Board of Directors and the discussion among the Board of Directors, the Committee and the Company's management has been made for further improvement and the Committee later finds that the rectification is ignored without appropriate reason, any member of the Committee can further report this matter to SEC and SET.

- 10. In case that the auditor finds any doubtful acts which are non compliance with the laws done by director, manager or any person who is responsible for the Company's operation and the matters of fact has been reported to the Committee for acknowledgement and prompt inspection, the Committee shall report the outcome of preliminary inspection to the SEC and SET as well as the auditor for acknowledgement within 30 days after being informed by the auditor. Any doubtful acts required to be reported including the procedures to obtain the facts shall be in accordance with the Capital Market Commission's regulation.
- 11. Invite directors, management, department heads or employees for discussion or clarification on the Committee's inquiry.
- 12. Review the scope of works and responsibility as well as evaluate the Committee's performance on yearly basis.

Roles, Duties and Responsibilities of Nomination and Remuneration Committee

Scope of Duties and Responsibilities:

1. Nomination

- 1.1 Define qualifications of the directors to be consistent with the structure, size and compositions of various committees established by the Board of Directors so as to ensure transparency and expectation of the Board of Directors by considering the knowledge, experience, expertise, freedom and time to contribute to directorship;
- 1.2 select and nominate persons qualified to be directors for the Board of Directors' consideration to nominate to the Shareholders' meeting for appointment provided that the selection method, verification of qualifications as regulated by laws and related authorities including consent to be appointed are to be prescribed;

1.3 select and nominate persons qualified to be members in Executive Committee and other sub-Committees to replace the members whose office terms have ended to the Board of Directors for consideration.

2. Remuneration

- 2.1 consider or review pattern, criteria and procedures to consider remuneration so as to suit the duties and responsibilities of the Board of Directors and other sub-Committees and submit for approval from the Board of Directors and the Shareholders' meeting respectively provided that the Chairman of the Board and the sub-Committees shall receive remuneration approximately 20 per cent higher than members:
- 2.2 review data relating to remuneration of other companies in the same and similar industry yearly;
- 2.3 disclose names of directors, attendance and remuneration in all types in the Company's Annual Report as well as the brief Charter and remuneration criteria.

Roles, Duties and Responsibilities of Risk Management Committee

- 1. Develop risk management policies and prescribe management policy framework regarding the overall corporate risk management that covers the Company's major risks, such as market risk, liquidity risk, management risk, investment risk, and reputation risk.
- 2. Design strategies in line with risk management policies and to evaluate, monitor and control the overall risk at acceptable level.
- 3. Encourage cooperation of overall risk management and review the adequacy of risk management policies and system, as well as effectiveness of the system and policy implementation.
- 4. Provide systematic and continual evaluation and analysis of probable damage within normal situation and critical circumstances to ensure that the risk survey covers all steps of business operation.
- 5. Support and develop the establishment of continual risk management within the Company to be consistent with international standards.
- 6. Report periodically to the Board of Directors the matters that need improvement to be in line with the prescribed policies and strategies.
- 7. Employ external consultant to give advice with corporate expense with prior approval from the Board of Directors
 - 8. Perform any other tasks as assigned by the Board of Directors

Roles, Duties and Responsibilities of Corporate Governance Committee:

- 1. Consider and recommend to the Board of Directors the governance policy, business ethics and other policies relating to corporate governance.
- 2. Consider and recommend to the Board of Directors the good practices of the Company, Board of Directors, Management, employees and other related parties which are consistent with the governance policy, business ethics and other policies relating to corporate governance.
- 3. Supervise and suggest as well as advise the Board of Directors and Management to perform their duties to fulfill the policy, business ethics and good practices of corporate governance.
- 4. Revise the governance policy and practices, at the least, once a year by comparing with international standards or other appropriate standards.
- 5. Appoint a secretary of the Committee, sub-committees or working groups with appropriate power and duties.
 - 6. Perform any related tasks as assigned by the Board of Directors.

อากรแสตมป์ 20 บาท Duty Stamp 20 Baht สิ่งที่ส่งมาด้วย 6 Attachment 6

แบบหนังสือมอบฉันทะ แบบ ก. (แบบทั่วไป)

ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM A

According to Regulation of Department of Business Development

Re: From of Proxy (No.5) B.E.2550

	เขียนที่			
	Written	at		
	วันที่	เดือน	พ.ศ	
	Date	Month	Year	
(1) ข้าพเจ้า		สัญชาติ		
I/We		Nationality		
อยู่บ้านเลขที่				
Address				
(2) เป็นผู้ถือหุ้นของ บริษัท น้ำตาลขอน แ	ก่น จำกัด (มหาชน)			
as a shareholder of Khon Kaen Su	gar Industry Public Compa	ny Limited		
โดยถือหุ้นจำนวนทั้งสิ้นรวม	หุ้นและเ	ออกคะแนนเสียงได้เท่	ากับ	เสียง ดังนี้
holding the total amount of				
🗆 หุ้นสามัญ	หุ้น ออกเสีย	มงได้เท่ากับ		เสียง
Ordinary share	·			
(3) ขอมอบฉันทะให้				
Hereby appoint				
🗆 ชื่อ		อายุ	ปี	
Name		•	years	
อยู่บ้านเลขที่	ถนน	ตำบล/แข	วง	
Residing/Located at No.	Road	Sub dist	rict	
อำเภอ/เขต	จังหวัด	รห๊	ัสไปรษณีย์	
District	Province	Po	stal Code	

หรือผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม *สิ่งที่ส่งมาด้วย 8*

or the shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

่ 🗆 ชื่อ นายมนู เลียวไพโรจน์ ประธานกรรมการ/กรรมการอิสระ
อายุ 78 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Mr. Manu Leopairote , Chairman of the Board of Directors / Independent Director
Age 78 years, residing at 503 KSL Tower, 9 th Floor, Sriayudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400
หรือ (or)
🗆 ชื่อ พล.ต.อ.บุญเพ็ญ บำเพ็ญบุญ กรรมการอิสระ/ประธานกรรมการสรรหาและพิจารณาค่าตอบแทน
อายุ 76 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Pol.Gen.Boonpen Bumpenboon , Independent Director/Chairman of Nomination and Remuneration Committee
Age 76 years, residing at 503 KSI. Tower, 9th Floor, Sriavudhya Road, Thanonphayathai Sub-district, Raitheyi District, Bangkok 10400

คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือ หุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอกนิกส์ (E-AGM) ในวันอังคารที่ 23 กุมภาพันธ์ พ.ศ. 2564 เวลา 09.30 น. โดย ถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ พึงจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย

Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2020, No.1/2021 teleconference via electronic device (E-AGM) on Tuesday, February 23, 2021 at 09.30 a.m. by live broadcasting from the company meeting room or at any adjournment thereof to any other date, time, and venue.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมนั้น ให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ Any act performed by the Proxy at the Meeting shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ	ผู้มอบฉันทะ
Signature (-
ลงชื่อ	ผู้รับมอบฉันทะ
Signature () Proxy

หมายเหตุ/ Remarks:

1. ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าร่วมประชุมและออกเสียงลงคะแนน ไม่สามารถแบ่งแยกจำนวนหุ้นให้ ผู้รับมอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้

A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies.

- 1. ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถจะมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้
 The shareholder may authorize a proxy for all shares specified in Clause (2) and may not make a proxy for only a portion of the shares less than those specified in Clause (2).
 - โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม สิ่งที่ส่งมาด้วย 7
 Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting Attachment 7.

สิ่งที่ส่งมาด้วย 6 Attachment 6

แบบหนังสือมอบฉันทะ แบบ ข.(แบบที่กำหนดรายการต่าง ๆ ที่จะมอบฉันทะที่ละเอียดชัดเจนตายตัว) ท้ายประกาศกรมพัฒนาธุรกิจการค้า เรื่อง กำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ.2550

PROXY FORM B

According to Regulation of Department of Business Development Re: Form of Proxy (No.5) B.E.2550

	เขียนที่ Written at			
	วันที่	เดือน	พ.ศ	
	Date	Month	Year	
1) ข้าพเจ้า		สัญา	ภาติ	
I/We		Nationality		
อยู่บ้านเลขที่ Address				
Address 2) เป็นผู้ถือหุ้นของ บร ิษัท น้ำตาลขอนแ เ	า จำกัด (ขะวชบ)			
as a shareholder of Khon Kaen Sug		imited		
โดยถือหุ้นจำนวนทั้งสิ้นรวม				เสียง ดังนี้
holding the total amount of	•			
่				
	shares and have the	rignt to vote equal to	0	Votes
(3) ขอมอบฉันทะให้				
Hereby appoint				
□ ชื่อ		อายุ	ปี	
Name		Age	years	
อยู่บ้านเลขที่	ถนน		.ตำบล/แขวง	
Residing/Located at No.	Road		Sub district	
อำเภอ/เขต	จังหวัด		.รหัสไปรษณีย์	
District	Province		Postal Code	

หรือผู้ถือหุ้นสามารถมอบฉันทะให้กรรมการอิสระของบริษัท โปรดดูข้อมูลตาม*สิ่งที่ส่งมาด้วย 8*

or the shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

🗆 ชื่อ นายมนู เลียวไพโรจน์ ประธานกรรมก	าาร/กรรมการอิสระ		
อายุ 78 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอ	ร์ ชั้น 9 ถนนศรีอยุธยา แขวงเ	านนพญาไท เขตราชเทวี กรุงเทพฯ	10400
(Name) Mr. Manu Leopairote , Chairman of	the Board of Directors / Indeper	ndent Director	
Age 78 years, residing at 503 KSL Tower, 9 th Floor,	Sriayudhya Road, Thanonphaya	thai Sub-district, Rajthevi District, Bang	kok 10400
หรือ (or)			
🗆 ชื่อ พล.ต.อ.บุญเพ็ญ บำเพ็ญบุญ กรรมก			
อายุ 76 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์	'	- '	
(Name) Pol.Gen.Boonpen Bumpenboon , Indep			
Age 76 years, residing at 503 KSL Tower, 9 th Floor, Sr	пауиспуа коас, тпапопрпауать	aı Sub-district, Rajtnevi District, Bangko	к 10400
คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้า	พเจ้า เพื่อเข้าประชุมและออก	เสียงลงคะแนนแทนข้าพเจ้าในการป	ระชุมสามัญผู้ถือ
หุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอก	านิกส์ (E-AGM) ในวันอังคารที่	23 กุมภาพันธ์ พ.ศ. 2564 เวลา 09.3	เo น. โดย
ถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ พึงจะ	ะเลื่อนไปในวัน เวลา และสถาน	ที่อื่นด้วย	
Only one of them as my/our proxy to att	end and vote in the Annua	I General Shareholders' Meeting	for the year 2020,
No.1/2021 teleconference via electronic device	e (E-AGM) on Tuesday, Fe	bruary 23, 2021 at 09.30 a.m. by	y live broadcasting
from the company meeting room or at any adjo	ournment thereof to any oth	er date, time, and venue.	
/		च व च	
(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออก		•	
I/We authorize the Proxy to vote on my/o วาระที่1 รับทราบผลการดำเนินงานของบริษัท		TOIIOWS:	
		r the year 2020	
Agenda 1: To acknowledge the Operating R วาระที่ 2 พิจารณาอนุมัติงบแสดงฐานะการเงิ		0.4	
Agenda 2: To consider and approve the au	•	·	statements for the
year ended October 31, 2020		ai position and pront and loss s	natements for the
year ended October 31, 2020 □ (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจา		**************************************	
_			
r ne proxy is enuited to co		behalf as deem appropriate.	
- · · · · · · · · · · · · · · · · · · ·			
	cordance with my/our intenti		
□เห็นด้วย	□ ไม่เห็นด้วย	□ งดออกเสียง	
Approve	Disapprove	Abstain	
วาระที่ 3 พิจารณาอนุมัติงดจ่ายเงินปันผลสำเ	หรับผลการดำเนินงานประจ์	าปี 2563	
Agenda 3: To consider and approve the on			e year 2020
			•
_		behalf as deem appropriate.	
(ข) ให้ผู้รับมอบฉันทะออกเสียงล			
	cordance with my/our intenti		
 □เห็นด้วย	_ □ ไม่เห็นด้วย	🗆 งดออกเสียง	
Approve	Disapprove	Abstain	

<u>วาระที่ 4 พิจารณาเลือกตั้งกรรมการแทนกรรมการที่ครบกำหนดออกจากตำแหน่งตามวาระ</u>

Agenda 4: To elect directors in	replacement of those whos	e terms have ended			
🗆 (ก) ให้ผู้รับมอบฉันทะมี	ี่สิทธิพิจารณาและลงมติแทนข้า	พเจ้าได้ทุกประการตามที่เห็นสมควร			
		my/our behalf as deem appropriate.			
🗆 (ข) ให้ผู้รับมอบฉันทะเ	ออกเสียงลงคะแนนตามความปร	ระสงค์ของข้าพเจ้า ดังนี้			
	ote in accordance with my/ou				
การแต่งตั้งกรรมการเป็นรายบุเ	คคล / Appointment of certai	in directors			
1.นายสุขุม โ	โตการัณยเศรษฐ์ (Mr. Sukhu	ım Tokaranyaset)			
🗆 เห็นด้วย	🗆 ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
2.นางสาวดวงดาว	ชินธรรมมิตร์ (Ms. Duangd	lao Chinthammit)			
🗆 เห็นด้วย	่ ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
3.หางสาวดวงแ ข	ชินธรรมมิตร์ (Ms. Duangk	ae Chinthammit)			
🗆 เห็นด้วย	่ ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
4.นายตระการ	ชุณหโรจน์ฤทธิ์ (Mr. Trakarn Chunharojrit)				
🗆 เห็นด้วย	🗆 ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
5.นายสิทธิ์	ลีละเกษมฤกษ์ (Mr. Sitti Leelakasamelerk)				
□ เห็นด้วย	่ ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
6.นายวรภัทร	โตธนะเกษม (Mr. Warapatr Todhanakasem)				
🗆 เห็นด้วย	่ ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
7.หางอัญชลี	พิพัฒนเสริญ (Mrs. Anchalee Pipatanasern)				
🗆 เห็นด้วย	่ ไม่เห็นด้วย	□ งดออกเสียง			
Approve	Disapprove	Abstain			
<u>วาระที่ 5 พิจารณาอนุมัติค่าตอบเ</u>	แทนกรรมการ				
Agenda 5: To consider and app	rove the remunerations of c	directors			
🗆 (ก) ให้ผู้รับมอบฉันทะมี	ี่สิทธิพิจารณาและลงมติแทนข้า	พเจ้าได้ทุกประการตามที่เห็นสมควร			
The proxy is entit	tled to consider and vote on r	my/our behalf as deem appropriate.			
🗆 (ข) ให้ผู้รับมอบฉันทะเ	ออกเสียงลงคะแนนตามความปร	ระสงค์ของข้าพเจ้า ดังนี้			
The proxy shall vote in accordance with my/our intention as follows:					
🗆 เห็นด้วย	บ □ ไม่เห็นด้วย	บ □ งดออกเสียง			
Approve	e Disappro	ve Abstain			

Agenda 6: To cons	sider and approve the	appointment of auditor an	d audit fee for the year 2021	
่ (ก) ให้ผู้รั	รับมอบฉันทะมีสิท ธิ พิจา	รณาและลงมติแทนข้าพเจ้าได้เ	ทุกประการตามที่เห็นสมควร	
The	proxy is entitled to co	onsider and vote on my/our b	pehalf as deem appropriate.	
🗆 (ข) ให้ผู้รั	รับมอบฉันทะออกเสียงล	งคะแนนตามความประสงค์ขอ	งข้าพเจ้า ดังนี้	
The	proxy shall vote in ac	cordance with my/our intent	ion as follows:	
	□ เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง	
	Approve	Disapprove	Abstain	
วาระที่ 7 เรื่องอื่น ๆ	1			
Agenda 7: Other m	natters			
หรือเพิ่มเติมข้อเท็จจร์ In case the meeting there is any amend he/she may deem a กิจการใดที่ผู้รับมอบส์	ริงประการใด ให้ผู้รับมอ g considers or passes lment or addition of an appropriate in all respe นันทะได้กระทำไปในการ	บฉันทะมีสิทธิพิจารณาและลงม resolutions in any matters ny fact, the proxy shall have cts. ประชุมนั้น ให้ถือเสมือนว่าข้าเ	งที่ระบุไว้ข้างตัน รวมถึงกรณีที่มีก งติแทนข้าพเจ้าได้ทุกประการตาม other than those specified abov the right to consider and vote ผเจ้าได้กระทำเองทุกประการ uch acts had been done by me/	ที่เห็นสมควร ve, including in cas on my/our behalf a
	ลงชื่อ		ย้าเลาเล้าเพจ	
\$			•	
	ลงชื่อ		ผู้รับมอบฉันทะ	
S	ignature () Proxy	
<u>ายเหตุ/ Remarks:</u> ัถือหุ้นที่มอบฉันทะจะต้อง เอบฉันทะหลายคนเพื่อแย	งมอบฉันทะให้ผู้รับมอบฉันท	ทะเพียงรายเดียวเป็นผู้เข้าร่วมประ	ชุมและออกเสียงลงคะแนนไม่สามารถแ	เบ่งแยกจำนวนหุ้นให้ผู้ร

หม

- รับ 1.ผู้
 - The shareholder appointing the proxy must authorize only one proxy to attend and vote at the meeting and may not split the number of shares to several proxies for splitting votes.
- 2.ผู้ถือหุ้นจะต้องมอบฉันทะเท่ากับจำนวนหุ้นที่ระบุไว้ในข้อ (2) โดยไม่สามารถมอบฉันทะเพียงบางส่วนน้อยกว่าจำนวนที่ระบุไว้ในข้อ (2) ได้ The shareholder may grant the power to the proxy for all of the shares specified in Clause (2) and may not grant only a portion of the shares less than those specified in Clause (2) to the proxy.
- 3.ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้น ผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข. In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form B.
- 4.โปรดแสดงหลักฐานแสดงตนตามที่ระบุไว้ในเงื่อนไข หลักเกณฑ์ และวิธีปฏิบัติในการเข้าร่วมประชุมตาม *สิ่งที่ส่งมาด้วย*7

Please present evidence as specified in Conditions, Rules and Procedures to Attend the Meeting Attachment 7

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ข.

Continuation of Proxy Form B.

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) ในการประชุมสามัญผู้ถือหุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 23 กุมภาพันธ์ พ.ศ. 2564 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2020, No.1/2021 teleconference via electronic device (E-AGM) on Tuesday, February 23, 2021, at 09.30 a.m. by live broadcasting from the company meeting room.

่ □วาระที่ .		เรื่อง					
Agenda	a	Subject					
, igoriai	-	casjoor					
่ (ก)ใ	🗌 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร						
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.							
่ (ฃ) ใ	ห้ผู้รับมอบฉัน	ทะออกเสียง	ลงคะแนนตามความประ	สงค์ของข้าพเจ้าดั้งนี้			
	The proxy is	entitled to c	onsider and vote on n	ny/our behalf as deem appropriate.			
	่ □เห็นด้วย		่ ไม่เห็นด้วย	□งดออกเสียง			
	Approve		Disapprove	Abstain			
่วาระที่ .		. เรื่อง					
Agenda	a	Subject					
_		-					
่ (ก)ใ	🗌 (ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร						
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.							
🗌 (ข) ใ	ห้ผู้รับมอบฉัน	ทะออกเสียง	ลงคะแนนตามความประ	สงค์ของข้าพเจ้าดังนี้			
	The proxy is	entitled to c	onsider and vote on m	ny/our behalf as deem appropriate.			
	่ เห็นด้วย		่				
	Approve		Disapprove	Abstain			
	.,						
่ □วาระที่ .		. เรื่อง					
Agenda		Subject					
J		,					
่ (ก) ใ	ห้ผู้รับมอบฉัน	ทะมีสิทธิพิจา	ารณาและลงมติแทนข้าท	พเจ้าได้ทุกประการตามที่เห็นสมควร			
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.							
🗌 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้							
The proxy is entitled to consider and vote on my/our behalf as deem appropriate.							
	_ □เห็นด้วย		่	งดออกเสียง			
	Approve		Disapprove	Abstain			

อากรแสตมป์ 20 บาท Duty Stamp 20 Baht

แบบหนังสือมอบฉันทะแบบค.

(แบบที่ใช้เฉพาะกรณีผู้ถือหุ้นเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้ คัสโตเดียน (Custodian) ในประเทศไทยเป็นผู้รับฝากและดูแลหุ้น) ท้ายประกาศกรมพัฒนาธุรกิจการค้าเรื่องกำหนดแบบหนังสือมอบฉันทะ (ฉบับที่ 5) พ.ศ. 2550

PROXY FORM C

(Specific Proxy Form only for foreign investors who appoint Custodian in Thailand)

According to the Regulation of Department of Business Development, Form of Proxy (No.5) B.E.2550

		เขียนที่ Written at			
		วันที่	เดือน	พ.ศ	
		Date	Month	Year	
(1) ข้าพเจ้า					
I/We					
สำนักงานตั้งอยู่เลขที่	ถนน			ตำบล/แขวง	
Address	Road			Sub-district	
อำเภอ/เขต	จังหวัด		รห็	ัสไปรษณีย์	
District	Province		Р	ost code	
(2) ในฐานะผู้ปร	ะกอบธุรกิจเป็นผู้รับฝากและดูเ	แลหุ้น (Custo	dian) ให้กับ		ซึ่งเป็นผู้ถือหุ้นของ
as a Custodian for				which is	s a shareholder o
บริษัท น้ำต	าลขอนแก่น จำกัด (มหาชน)) Khon Kaeı	n Sugar Industry	y Public Company I	_imited
โดยถือหุ้นจำ	านวนทั้งสิ้นรวม	หุ้นและออ	กเสียงลงคะแนนไ	ด้เท่ากับ	เสียงดังนี้
holding the total amou	ınt ofshares	and have the	right to vote eq	ual to	votes as follows:
หุ้นสามัญ	หุ้นอ	อกเสียงลงคะเ	แนนได้เท่ากับ		เสียง
Ordinary s	hareshare	es and have	the right to vote	equal to	votes
(3) ขอมอบฉันท	าะให้				
Hereby a	•				
	ปี อยู่บ้านเลขที่				
·	Residing/Located at No.		Road		
ตำบล/แขวง	อำเภอ/เขต	จังหวัด		รหัสไปรษณีย์	
Sub-district	District	Province		Postcode	
หรือ ผู้ถือหุ้นสามารถม	อบฉันทะให้กรรมการอิสระของ	บริษัท โปรดดุ	ุข้อมูลตาม <i>สิ่งที่ส</i> ่	<u>่งมาด้วย 8</u>	
		_			

or the shareholder may appoint an independent director of the company to be the proxy, please see details in Attachment 8

🗆 ชื่อ นายมนู เลียวไพโรจน์ ประธานกรรมการ/กรรมการอิสระ
อายุ 78 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Mr. Manu Leopairote , Chairman of the Board of Directors / Independent Director
Age 78 years, residing at 503 KSL Tower, 9 th Floor, Sriayudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400
หรือ (or)
🗆 ชื่อ พล.ต.อ.บุญเพ็ญ บำเพ็ญบุญ กรรมการอิสระ/ประธานกรรมการสรรหาและพิจารณาค่าตอบแทน
อายุ 76 ปี อยู่ที่ 503 อาคาร เค.เอส.แอล.ทาวเวอร์ ชั้น 9 ถนนศรีอยุธยา แขวงถนนพญาไท เขตราชเทวี กรุงเทพฯ 10400
(Name) Pol.Gen.Boonpen Bumpenboon , Independent Director/Chairman of Nomination and Remuneration Committee
Age 76 years, residing at 503 KSL Tower, 9 th Floor, Sriayudhya Road, Thanonphayathai Sub-district, Rajthevi District, Bangkok 10400
คนใดคนหนึ่งเพียงคนเดียวเป็นผู้แทนของข้าพเจ้า เพื่อเข้าประชุมและออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมสามัญผู้ถือ หุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอกนิกส์ (E-AGM) ในวันอังคารที่ 23 กุมภาพันธ์ พ.ศ. 2564 เวลา 09.30 น. โดย
ถ่ายทอดสดจากห้องประชุมของบริษัท หรือที่ พึงจะเลื่อนไปในวัน เวลา และสถานที่อื่นด้วย
Only one of them as my/our proxy to attend and vote in the Annual General Shareholders' Meeting for the year 2020
No.1/2021 teleconference via electronic device (E-AGM) on Tuesday, February 23, 2021 at 09.30 a.m. by live broadcastin
from the company meeting room or at any adjournment thereof to any other date, time, and venue.
(4) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะเข้าร่วมประชุมและออกเสียงลงคะแนนในครั้งนี้ ดังนี้
I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:
🗆 มอบฉันทะตามจำนวนหุ้นทั้งหมดที่ถือและมีสิทธิออกเสียงลงคะแนนได้
With total number of shares and voting right.
🔲 มอบฉันทะบางส่วนคือ
With portion of shares and voting right
🔲 หุ้นสามัญหุ้นและมีสิทธิออกเสียงลงคะแนนได้เสียง
Ordinary shareshares and have the right to vote equal tovotes

(5) ข้าพเจ้าขอมอบฉันทะให้ผู้รับมอบฉันทะออกเสียงลงคะแนนแทนข้าพเจ้าในการประชุมครั้งนี้ ดังนี้ I/We authorize the Proxy to vote on my/our behalf at the Meeting as follows:

วาระที่ 1 รับทราบผลการดำเนินงานของบริษัทในรอบปี 2563

Agenda 1: To acknowledge the Operating Results of the Company for the year 2020

<u>วาระที่ 2 พิจารณาอนุมัติงบแสดงฐานะการเงินและงบกำไรขาดทุนสำหรับปีสิ้นสุดวันที่ 31 ตุลาคม 2563</u>

Agenda 2: To consider and approve the audited statement of financial position and profit and loss statements for the year ended October 31, 2020

(ก) ให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร

year ended October 31, 2020			
🗌 (ก) ให้ผู้รับมอบฉันทะมีสิท	์ เธ ิพิจารณาและลงมติแทนข้าพเ	จำได้ทุกประการตาม _ี	ที่เห็นสมควร
	to consider and vote on my/		
🗌 (ข) ให้ผู้รับมอบฉันทะออก	เสียงลงคะแนนตามความประส	งค์ของข้าพเจ้าดังนี้	
	in accordance with my inten		
🗌 เห็นด้วย	.เสียง 🗆 ไม่เห็นด้วย	เสียง 🗌 งดย	ออกเสียงเสียง
Approve	Disapprove	Al	ostain
<u>วาระที่ 3 พิจารณาอนุมัติงดจ่ายเงินบ</u> ็	<u>ไนผลสำหรับผลการดำเนินง</u>	านประจำปี 2563	
Agenda 3: To consider and approv	e the omission of dividend	payment for the op	perating results of the year 2020
🗌 (ก) ให้ผู้รับมอบฉันทะมีสิท	เธ ิพิจารณาและลงมติแทนข้าพเ	จ้าได้ทุกประการตามเ	ที่เห็นสมควร
The proxy is entitled	to consider and vote on my/	our behalf as deem	appropriate.
🗌 (ข) ให้ผู้รับมอบฉันทะออก	เสียงลงคะแนนตามความประส	งค์ของข้าพเจ้าดังนี้	
The proxy shall vote	in accordance with my inter	าtion as follows:	
🗌 เห็นด้วย	เสียง 🗆 ไม่เห็นด้วย	บเสียง	🗌 งดออกเสียงเสียง
Approve	Disappro	ve	Abstain
<u>วาระที่ 4 พิจารณาเลือกตั้งกรรมการ</u>	<u>แทนกรรมการที่ครบกำหนด</u>	<u>ออกจากตำแหน่งตา</u>	<u>ามวาระ</u>
Agenda 4: To elect directors in rep	lacement of those whose to	erms have ended	
🗌 (ก) ให้ผู้รับมอบฉันทะมีสิท	าธิพิจารณาและลงมติแทนข้าพเ	ูจ้าได้ทุกประการตาม _'	ที่เห็นสมควร
	to consider and vote on my/		appropriate.
🗌 (ข) ให้ผู้รับมอบฉันทะออก	เสียงลงคะแนนตามความประล	งค์ของข้าพเจ้าดังนี้	
	in accordance with my inten		
	ยบุคคล / Appointment of c		
า.หายสุขุม โ	์ ตการัณยเศรษฐ์ (Mr. Sukhı	ım Tokaranyaset)	
□ เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง	
Approve	Disapprove	Abstain	
2.นางสาวดวงดาว	ชินธรรมมิตร์ (Ms. Duang	dao Chinthammit)	
🗆 เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง	
Approve	Disapprove	Abstain	
3.นางสาวดวงแ ข	ชินธรรมมิตร์ (Ms. Duangl	kae Chinthammit)	
🗆 เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง	
Approve	Disapprove	Abstain	
4.นายตระการ	ชุณหโรจน์ฤทธิ์ (Mr. Traka	rn Chunharojrit)	
🗆 เห็นด้วย	🗆 ไม่เห็นด้วย	🗆 งดออกเสียง	
Approve	Disapprove	Abstain	

5.นายสิทธิ	ลีละเกษมฤกษ์ (Mr. Sitti Le	elakasamelerk)		
🗆 เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง		
Approve	Disapprove	Abstain		
6.นายวรภัทร	โตธนะเกษม (Mr. Warapat	r Todhanakasem)		
🗆 เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง		
Approve	Disapprove	Abstain		
7.นางอัญชลี	พิพัฒนเสริญ (Mrs. Ancha	ee Pipatanasern)		
🗆 เห็นด้วย	□ ไม่เห็นด้วย	🗆 งดออกเสียง		
Approve	Disapprove	Abstain		
<u>วาระที่ 5 พิจารณาอนุมัติค่าตอบแท</u>	<u>นกรรมการ</u>			
Agenda 5: To consider and approv				
🗌 (ก) ให้ผู้รับมอบฉันทะมีสิท	าธิพิจารณาและลงมติแทนข้าพ	เจ้าได้ทุกประการตามที่เห็นสมควร	ī	
		our behalf as deem appropriate		
🗌 (ข) ให้ผู้รับมอบฉันทะออกเสียงลงคะแนนตามความประสงค์ของข้าพเจ้าดังนี้				
The proxy shall vote	in accordance with my inten	tion as follows:		
🗌 เห็นด้วยเ	สียง 🗆 ไม่เห็นด้วย	เสียง 🗆 งดออกเสีย	งเสียง	
Approve	Disapprove	Abstain		
<u>วาระที่ 6 พิจารณาแต่งตั้งผู้สอบบัญชีและกำหนดค่าสอบบัญชีประจำปี 2564</u> Agenda 6: To consider and approve the appointment of auditor and audit fee for the year 2021				
🗌 (ก) ให้ผู้รับมอบฉันทะมีสิท	าธิพิจารณาและลงมติแทนข้าพ	เจ้าได้ทุกประการตามที่เห็นสมควร	ī	
		our behalf as deem appropriate		
🗌 (ข) ให้ผู้รับมอบฉันทะออก	เสียงลงคะแนนตามความประส	เงค์ของข้าพเจ้าดังนี้		
	in accordance with my inten			
🗌 เห็นด้วยเสีย	บง 🗆 ไม่เห็นด้วย	เสียง 🗌 งดออกเสีย	เงเสียง	
Approve	Disapprove	Abstain		

<u>วาระที่ 7 เรื่องอื่น ๆ</u>

Agenda 7: Other matters

(5)การลงคะแนนเสียงของผู้รับมอบฉันทะในวาระใดที่ไม่เป็นไปตามที่ระบุไว้ในหนังสือมอบฉันทะนี้ให้ถือว่าการลงคะแนนเสียง นั้นไม่ถูกต้องและไม่ถือเป็นการลงคะแนนเสียงของผู้ถือหุ้น

The proxy's voting for any agenda that is not consistent with the intention specified under this proxy shall be deemed invalid and shall not be considered as my/our voting as the shareholder.

(6)ในกรณีที่ข้าพเจ้าไม่ได้ระบุความประสงค์ในการออกเสียงลงคะแนนในวาระใดไว้หรือระบุไว้ไม่ชัดเจนหรือในกรณีที่ที่ประชุม มีการพิจารณาหรือลงมติในเรื่องใดนอกเหนือจากเรื่องที่ระบุไว้ข้างต้นรวมถึงกรณีที่มีการแก้ไขเปลี่ยนแปลงหรือเพิ่มเติมข้อเท็จจริง ประการใดให้ผู้รับมอบฉันทะมีสิทธิพิจารณาและลงมติแทนข้าพเจ้าได้ทุกประการตามที่เห็นสมควร In the case the intention to vote for any agenda is not stated or is not clear or the meeting considers or resolves any matter other than those specified above including any amendment or addition, the proxy holder has the right to consider and vote on my/our behalf as he/she deems appropriate in all respects.

กิจการใดที่ผู้รับมอบฉันทะได้กระทำไปในการประชุมเว้นแต่กรณีที่ผู้รับมอบฉันทะไม่ออกเสียงตามที่ข้าพเจ้าระบุในหนังสือ มอบฉันทะให้ถือเสมือนว่าข้าพเจ้าได้กระทำเองทุกประการ

Any acts performed by the proxy holder in this meeting except the proxy's voting that is not consistent with my intention as specified under this proxy, shall be deemed as such acts had been done by me/us in all respects.

ลงชื่อ	ผู้มอบฉันทะ
Signature () Shareholde
Å	0.04
ลงชื่อ	ผู้รับมอบฉันทะ
Signature () Proxy
d	9 0 0
ลงชื่อ	T T
Signature () Proxy
ลงชื่อ	, , , , , , , , , , , , , , , , , , ,
	and the second s
Signature () Proxy

หมายเหตุ/ Remarks:

 หนังสือมอบฉันทะแบบค. นี้ใช้เฉพาะกรณีที่ผู้ถือหุ้นที่ปรากฏชื่อในทะเบียนเป็นผู้ลงทุนต่างประเทศและแต่งตั้งให้คัสโตเดียน(Custodian) ในประเทศไทยเป็น ผู้รับฝากและดูแลหุ้นให้เท่านั้น

This Proxy form C shall be applicable only for the foreign shareholders who appoint the Custodian in Thailand.

2.หลักฐานที่ต้องแนบพร้อมกับหนังสือมอบฉันทะคือ

The following documents shall be attached with this proxy from:

(1)หนังสือมอบอำนาจจากผู้ถือหุ้นให้คัสโตเดียน (Custodian) เป็นผู้ดำเนินการลงนามในหนังสือมอบฉันทะแทน

Power of attorney from shareholder authorizing Custodian to sign the proxy form on behalf of the shareholder.

(2)หนังสือยืนยันว่าผู้ลงนามในหนังสือมอบฉันทะแทนได้รับอนุญาตประกอบธุรกิจคัสโตเดียน (Custodian)

Letter certifying that the signer in the proxy form is a licensed Custodian

(3)สำเนาบัตรประจำตัวประชาชน/ สำเนาหนังสือเดินทาง/ สำเนาหนังสือรับรองบริษัท (รับรองสำเนาถูกต้อง)

Certified copy of ID card/ passport/ company registration

- 3.ผู้ถือหุ้นที่มอบฉันทะจะต้องมอบฉันทะให้ผู้รับมอบฉันทะเพียงรายเดียวเป็นผู้เข้าประชุมและออกเสียงลงคะแนนไม่สามารถแบ่งแยกจำนวนหุ้นให้ผู้รับ มอบฉันทะหลายคนเพื่อแยกการลงคะแนนเสียงได้
- A shareholder can appoint only one proxy to attend and vote on his/her behalf and may not split the number of shares to several proxies for spitting votes.
- 4.ในกรณีที่มีวาระที่จะพิจารณาในการประชุมมากกว่าวาระที่ระบุไว้ข้างต้นผู้มอบฉันทะสามารถระบุเพิ่มเติมได้ในใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.
 In case there is additional agenda to the agenda specified above, the shareholder may use the Continuation of Proxy Form C.
- 5.ผู้รับฝากและดูแลหุ้น (Custodian) ที่ใช้แบบหนังสือมอบฉันทะแบบ ค. โปรดส่งเอกสารที่ครบถ้วนภายในวันที่ 16 กุมภาพันธ์ 2564

 The Custodian using Proxy Form C is requested to kindly submit relevant documents within February 16, 2021.

ใบประจำต่อแบบหนังสือมอบฉันทะแบบ ค.

Continuation of Proxy Form C

การมอบฉันทะในฐานะเป็นผู้ถือหุ้นของบริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)

ในการประชุมสามัญผู้ถือหุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM) ในวันอังคารที่ 23 กุมภาพันธ์ พ.ศ. 2564 เวลา 09.30 น. โดยถ่ายทอดสดจากห้องประชุมของบริษัท

The proxy made by the shareholder of Khon Kaen Sugar Industry Public Company Limited

The Annual General Meeting of Shareholders for the year 2020, No.1/2021 teleconference via electronic device (E-AGM) on Tuesday, February 23, 2021, at 09.30 a.m. by live broadcasting from the company meeting room.

่ □วาระที่	เรื่อง		
Agenda	Subject		
🗌 (ก) ให้ผู้รับมอบจ	์ ฉันทะมีสิทธิพิจารณาเ	เละลงมติแทนข้าพเจ้าได้ทุกประการตา	ามที่เห็นสมควร
The prox	y is entitled to cons	ider and vote on my/our behalf as o	deem appropriate.
🗌 (ข) ให้ผู้รับมอบจ	์ นันทะออกเสียงลงคะแ	เนนตามความประสงค์ของข้าพเจ้าดังเ	
		ider and vote on my/our behalf as o	
่ □ เห็นด้วย	บเสียง	่ ไม่เห็นด้วยเสียง	่ □งดออกเสียงเสียง
Appro	ve	Disapprove	Abstain
	400		
Agenda	Subject	ድ ል ልለል ነ	d a
-		เละลงมติแทนข้าพเจ้าได้ทุกประการตา	
		ider and vote on my/our behalf as o	
🗌 (ข) ให้ผู้รับมอบจ	นั้นทะออกเสียงลงคะแ	เนนตามความประสงค์ของข้าพเจ้าดังนี้	i L
The prox	y is entitled to cons	ider and vote on my/our behalf as o	deem appropriate.
่	บเสียง	🗌 ไม่เห็นด้วยเสียง	🗌 งดออกเสียงเสียง
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The prox	y is entitled to cons	ider and vote on my/our behalf as o	deem appropriate.
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Appro	ove	Disapprove	Abstain

Conditions, Rules and Procedures to Attend the Meeting

1. Shareholders who do not wish to attend the Meeting by Teleconference using Electronic devices (E-AGM)

- **1.1.A shareholder attends the meeting in person :** are requested to fill in and sign the "Registration Form"
 - <u>Individual Shareholder</u> who has Thai nationality shall present citizen identification card or civil servant identification card;
 - <u>Individual shareholder</u> who has foreign nationality shall present identification card or passport or document used in lieu of passport;
 - In case of change of first name or surname, evidence verifying such change shall be presented.

Send Email: secretary@kslgroup.com (within 16 February 2021). When the Company has verified the list of shareholders according to the latest shareholder registration book (XM) and then the Company will send back the shareholder's username and password and access manual to the same email address that was used to email the Company.

1.2 Proxy: are requested to fill in and sign the "Registration Form"

- The shareholder using proxy may grant the power to the proxy for all of the shares and may not grant only a portion of the shares.
- The proxy shall deposit the proxy instrument at the registration desk. The proxy instrument shall be duly completed and signed. Any change or deletion of important content must be affixed with signature of the shareholder. The proxy instrument shall be affixed with Baht 20 stamp duty.

In addition, the Company will facilitate in affixing the stamp duty when the shareholder require for registering to attend the meeting.

- **Documents required from the proxy**: a photocopy of citizen identification card or civil servant identification card of the proxy, certified true copy by the proxy.
- Documents required for appointment of proxy:
- If individual shareholder has Thai nationality: a photocopy of citizen identification card or civil servant identification card of the shareholder, certified true copy by the shareholder.
- <u>If individual shareholder has foreign nationality</u>: a photocopy of foreigner's certificate or passport or another document which is used in lieu of passport of the shareholder, certified true copy by the shareholder.
- If the shareholder is a juristic person:
 - **Thai Juristic person**: a copy of Affidavit issued not exceeding 6 months by Department of Business Development, Ministry of Commerce, certified true copy by the authorized director(s) of such juristic person, a photocopy of citizen identification card of the authorized representative(s), certified true copy by the authorized representative(s).
 - **Foreign Juristic person**: a copy of Affidavit issued by the relevant authority in the country where the juristic person is established, certified true copy by authorized representatives. If the documents are made in a foreign country, the certification of signature by a notary public or an office or a person authorized to certify signatures as generally accepted is required.

- If fingerprint is affixed in lieu of signature, fingerprint of left thumb shall be affixed together with the phrase "fingerprint of left thumb of" Two witnesses shall sign and certify genuine fingerprint of such shareholder. Fingerprint shall be affixed before the witnesses. Certified true and correct copy of citizen identification card or civil servant identification card of the witnesses shall also be attached.

Additional information of independent directors is detailed in *Attachment 8*.

A shareholder may use a Form of Proxy as shown in Attachment 6.

- **3.** A shareholder deceases: An estate administrator shall be present in the Meeting in person or appoint a proxy. A Court's order appointing estate administrator certified by the competent officer and issued not exceeding 6 months before the date of the Meeting shall be presented.
- **4.** A shareholder is a minor: Parents or lawful guardian of the shareholder shall be present in the Meeting in person or appoint a proxy. A copy of Household Registration of the minor shareholder shall also be presented.
- **5.** A shareholder is an incompetent or quasi-incompetent: A guardian or custodian of the shareholder shall be present in the Meeting in person or appoint a proxy. A Court's order appointing guardian or custodian certified by the competent officer and issued not exceeding 6 months before the date of Meeting shall be presented.

Send Email: secretary@kslgroup.com (within 16 February 2021). And The Company requires you to also send the original documents to:

Company Secretary and Legal, 22nd Floor Khon Kaen Sugar Industry Public Company Limited No.503 KSL Tower, Sriayudhya Road, Thanon Phayathai Sub-District, Rajathevi District, Bangkok Metropolis 10400.

When the Company has verified the list of shareholders according to the latest shareholder registration book (XM) and then the Company will send back the shareholder's username and password and access manual to the same email address that was used to email the Company.

2. Shareholders and proxies who wish to attend the meeting by Teleconference using Electronic Devices (E-AGM)

Shareholders who do not wish to attend the Meeting by Teleconference using Electronic devices (E-AGM). For those shareholders who are unable to attend the Meeting in the form of Teleconference using Electronic devices (E-AGM) themselves, the Company recommends the shareholders appoint an **independent director as their proxy to attend the meeting in person.** (Details of the Proxy Forms A, B and C appear in the invitation letter) can select only one *Attachment 6*

Shareholder may appoint an independent director of the company to be the proxy Mr. Manu Leopairote Chairman of the Board of Directors/ Independent director or Pol.Gen.Boonpen Bumpenboon Independent Director/Chairman of Nomination and Remuneration Committee.

Sending questions in advance

Shareholders are able to send relevant questions in advance via Email: secretary@kslgroup.com, in accordance with each agenda in Attachment 11 within 17 February 2021, only. The Company will collect relevant questions in each agenda and record in the meeting minutes after the meeting is completed. Shareholders or proxies who attend the meeting on the meeting day can also ask according to the meeting agenda

Meeting Registration

The registrations for attending the meeting will be opened at 08.00 a.m. via Teleconference using Electronic Devices (E-AGM).

Shareholders or proxies who wish to attend the E-AGM must proceed as follows:

<u>Shareholders and proxies</u> Prepare the supported devices and systems for the programs used in the E-AGM by downloading the required program on the website <u>www.conovance.com/download.php</u> Recommendation system for E-AGM Meeting program (can download since 16 February 2021)

- 1. Computer / Notebook / Tablet * which uses Windows operating system only* (Windows XP / 7/8/10)
- 2. Min internet speed of 3.0 Mbps
- 3. Microphone and camera to present yourself before the meeting

<u>Shareholders or proxies</u> can download the manual and operation video on the website <u>www.conovance.com/support.php</u>

Ground Rules for the Meeting

In compliance with the good governance principles regarding the annual general meeting of shareholders, the Company would like to inform shareholders of the following rules.

- 1. The Company provides video recordings of this meeting.
- 2. The meeting documents for AGM for the year 2020 No.1/2021 was posted on the company website on **January 22**, **2021** and the Securities Exchange of Thailand was duly informed of such.
- 3. The Company posted the invitation through the company website to shareholders to propose agenda and qualified persons for directorship in accordance with the Company's criteria during 1 October 2020 to 30 November 2020. No shareholder has proposed any agenda or candidate for directorship.

<u>Procedures for Vote Counting and Voting Results Report of the Annual General Meeting of Shareholders 2020 No.1/2021</u> by Teleconference using Electronic Devices (E-AGM).

Voting Process

- 1. The chairman of the meeting shall propose the shareholders to cast their votes for each agenda.
- 2. A voting in each agenda shall be made openly. Shareholder or proxy shall make only one vote for approval, disapproval or abstention. The allocation of voting is not allowed (except voting of the Custodian).
- 3. Only shareholders wishing to cast their votes as disapproval or abstention shall be required to indicate a mark in the disapproval or abstention section on the ballot program and will announce the voting results to the Meeting.
- 4. Any shareholder who did not cast their votes on the ballot or failed to submit their ballot paper would be assumed to have approved the agenda item as proposed by the Chairman.

Procedures for Vote Counting

- 1. The method of voting shall be based on one share one vote and the majority of votes shall be deemed as a resolution except as stated otherwise by law, In the event of an equality of votes, the Chairman shall be entitled to a second or casting vote.
- 2. For vote counting on each agenda item, disapproval and/or abstention votes shall be deducted from the total number of votes cast by the shareholders present at the Meeting. The remainder of the votes will be counted as votes of approval. The number of votes cast by the proxy in the Proxy Form has already been included, which were recorded at the time of registration.
- 3. The voting results will be announced as votes of approval, disapproval, abstention. In each agenda item, the quorum will be based on the latest number of shares held by attendants present at the Meeting.
- 4. A voting ballot is considered invalid when shareholders or proxies do not clearly express their intention on the electronics ballots, such as there are more than one marked box on the electronics ballots or there are split votes (except for the case of custodian).

Attachment 8

Names and profiles of independent directors proposed as proxies of shareholders

Name	Position	Age (years)	Address	Conflict of interest in the Proposed Agenda	Extra Interest Different from Other Directors
1. Mr. Manu Leopairote	Chairman of the Board of Directors/ Independent director	78	At 503 KSL Tower, 9 th Floor, Sriayudhya Road, Rajathevi, Bangkok 10400	5	None
2. Pol.Gen.Boonpen Bumpenboon	Independent Director/Chairman of Nomination and Remuneration Committee	76	At 503 KSL Tower, 9 th Floor, Sriayudhya Road, Rajathevi, Bangkok 10400	5	None

<u>Remark</u>: Details of profiles of the Independent Director are show in the details of companys directors executives controlling person and company secretary section of the 2020 Annual Report.

Section 4 Shareholders Meetings

Clause 28. The Board is required to arrange the Annual General Shareholders meeting within four (4) months of the last day of the fiscal year of the Company.

Other shareholders meetings are called extraordinary meetings. The Board may call an extraordinary general meeting of shareholders any time the Board considers it expedient to do so, or Shareholders with total holdings of at least one-fifths (1/5) of the shares sold, or shareholders numbering not less than 25 (twenty five) persons holding shares amounting to not least than one-tenths (1/10) of the shares sold may file a written request for extraordinary shareholders meetings. Reasons for the meeting must be specified in the written request. The Board, then, is supposed to hold a shareholders meeting within (1) one month after receiving the written request from the shareholders.

Clause 29. To call for a shareholders meeting, the Board shall prepare a written notice of the meeting that includes the venue, date, time, agendas, and any matters to be ratified at the meeting with sufficient detail. The matters should be specified as to be informed, to be approved, or to be considered. The Board's opinions on the matters should be included. The written notice should be delivered to shareholders and registrar at least seven (7) day prior to the date of meeting. The writing notice is required to be published in newspapers at least three (3) consecutive days prior to the date of meeting.

Shareholders meetings may be held at the area where the Company's head office is located or other provinces in the Kingdom of Thailand.

Clause 30. Shareholders may appoint proxies to attend the meetings and vote. Proxy forms must be signed by the principal and in the format prepared by the registrar.

The proxy forms shall be submitted to the Chairman of the Board or the person appointed by the Chairman at the meeting before proxies attend the meetings.

Clause 31. A shareholders meeting consists of at least twenty-five (25) shareholders and proxies (if any) with total holdings of at least one-thirds (1/3) of the shares sold, or at least half (1/2) of all the Company's shareholders/ their proxies with total holdings of at least one-thirds (1/3) of the paid-up shares sold, to be a quorum.

If a shareholders meeting requested by shareholders has continued for one (1) hour with the number of shareholders present less than required, the meeting shall be cancelled. If the meeting is not requested by shareholders, another meeting should be scheduled. Written notices should be sent to shareholders at least seven (7) days prior to the date of the meeting. At such meeting a quorum is not required.

The Chairman of the Board of Directors is the Chairman of the meeting. Should there be no Chairman of the Board of the Directors or the Chairman of the Board not be present or unable to function as the Chairman of the meeting. The Vice Chairman of the Board is the Chairman of the meeting. If there is no Vice Chairman or the Vice Chairman of the Board is not present or unable to function as the Chairman of the meeting, the shareholders present elect a shareholder to be the Chairman of the meeting. Voting must be done as specified in Clause 32.

Clause 32. In voting, one (1) shareholding represents one (1) vote. The following numbers of votes are required for resolutions of shareholders meetings:

- (1) Normally, a majority of votes of shareholders who are present and vote is required. In the event of a tied first vote, the Chairman of the meeting has the final vote.
- (2) In the following situations, at least three-fourths (3/4) of the total votes of shareholders who are present and vote are required:
- (A) The sale or transfer of all or important part of the Company's businesses to outsiders
- (B) The Company's buying and transfer businesses of another public limited company or limited company
- (C) The making, amending or terminating agreements concerning leasing all or important part of the Company's businesses; appointing an outsider to manage the Company's operations; or consolidation with another business with the purpose of sharing the profit and loss
 - (D) The addition to or amendment of the Company's Memorandum or Articles of Association;
 - (E) Increase or decrease in the Company's capital; issuing debentures to be offered to the public
 - (F) The Merger and Dissolution of the Company

Clause 33. The Annual General Meeting has the following business:

- (1) To consider the Company's annual operation results presented by the Board of Directors
- (2) To consider and approve the company's annual balance sheets and profit and loss accounts
- (3) To consider profit sharing
- (4) To elect directors in replacement of those whose terms have ended
- (5) To consider and appoint and auditor; determine the audit fee
- (6) Other Business

Clause 34. Once the Company has issued and undertaken public offering, the Company's/subsidiaries' related transactions; or acquisition or sale of the Company's/subsidiaries' assets as defined in legislation of the Stock Exchange of Thailand regarding related transactions of listed companies or trading of listed companies assets must be in line with regulations and procedures specified in the legislation

OR Code Downloading Procedures for the 2020 Annual Report

The Thailand Securities Depository Co., Ltd., as a securities registrar under the Stock Exchange of Thailand, has developed a system which allows SET Listed Companies to send to the shareholders documents regarding the General Meeting of Shareholders and the 2020 Annual Report in the form of E-books accessible through QR Code, thus allows the shareholders to access the information with ease.

The shareholders can download the 2020 Annual Report from QR Code by following the steps below.

For iOS System (iOS 11 and above)

- 1. Turn on the mobile camera.
- 2. Turn the mobile camera to the QR Code to scan it.
- 3. The notification will appear on top of the screen. Click on the notification to access documents regarding the meeting.

Remark: If the notification does not appear on the mobile phone, the QR Code can be scanned with other applications such as QR CODE READER, Facebook or Line.

For Android System

1. Open applications such as QR CODE READER, Facebook or Line.

How to scan the QR Code with Line application

Open Line application and click on "Add friend" → Choose "QR Code" → Scan the QR Code

2. Scan the QR Code to access documents regarding the meeting.

แบบคำถามสำหรับการประชุมสามัญผู้ถือหุ้นประจำปี 2563 ครั้งที่ 1/2564 ผ่านสื่ออิเล็กทรอนิกส์ (E-AGM)

(Questions from shareholders for the Annual General Meeting of Shareholders for the Year 2020, No. 1/2021 teleconference via electronic device (E-AGM))

ข้าพเจ้า (นาย/นาง/นางสาว/อื่นๆ) (โปรตระบุชื่อ-นามสกุล)
I,(Mr./Mrs./Miss/Other) (please specify name-surname)
กรุณาทำเครื่องหมาย √ ในช่อง () / Please indicate with √ in the blank ()
() ผู้ถือหุ้น / a shareholder
() ผู้รับมอบฉันทะจากผู้ถือหุ้นชื่อ
a proxy granted by shareholder, namely
a, de , a , e » e « d o » e d
มีคำถามเกี่ยวกับวาระต่าง ๆในการประชุมสามัญผู้ถือหุ้นประจำปี 2563 ครั้งที่ 1/2564 บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน) ดังนี้
I wish to submit question(s) of agenda for the Year 2020, No.1/2021 Annual General Meeting of Shareholders as follows:
Similar of the state of the sta
<u>หมายเหตุ</u> เมื่อกรอกรายละเอียดข้างต้นเรียบร้อยแล้ว โปรดส่งกลับมายังKSL ภายในวันที่ 17 กุมภาพันธ์ 2564
โทรสารหมายเลข 02-642-6092 หรือ ส่งมาที่ email: <u>secretary@kslgroup.com</u>
Remark: Please send the completed form to KSL within February 17, 2021.

Fax No: 02-642-6092 or email: secretary@kslgroup.com

แบบฟอร์มขอรับรายงานประจำปีแบบรูปเล่ม Request Form for the printed copy of the annual report

เรียน	ท่านผู้ถือหุ้น บริษัท น้ำตาลขอนแก่น จำกัด (มหาชน)
Door	Sharahaldar

Dear Shareholder

Khon Kaen Sugar Industry Public Company Limited

บริษัทฯ ขอแจ้งให้ทราบว่า หากผู้ถือหุ้นท่านใดมีความประสงค์ที่จะขอรับ ร**ายงานประจำปี 2563** *เป็น* รู*ปเล่ม* ผู้ถือหุ้นสามารถแจ้งความจำนงขอรับได้โดยกรอกข้อมูลของท่านให้ชัดเจน และ ส่งโทรสารกลับมายัง หมายเลข 02-642-6092 หรือส่งมาที่ email: secretary@kslgroup.com บริษัทฯ จะดำเนินการจัดส่งรายงาน ประจำปี 2563 ให้ท่านทางไปรษณีย์

Khon Kaen Sugar Industry Public Company Limited (the "Company") would like to inform that any Shareholder who wants a printed copy of **Annual Report 2020** may fill in the blank form **below and return this form by Fax No: 02-642-6092** or **email**: secretary@kslgroup.com The Company will be pleased to send the **Annual Report 2020** to the Shareholder by post.

ชื่อผู้ถือหุ้น .	
Name of Sh ที่อย่	nareholder
Address	
	'ess: